HotSW LEP: Objectives and Key Results - Amber Report

			Q1	Q2			
Existing Programme Delivery							
Clean growth and inclusive growth integrated into all LEP activity		OBJECTIVE: Clean Growth delivery priorities approved and integrated across LEP activity					
	By March 22	New framework in place to ensure clean growth informs future LEP decisions	Not Started	A			LEP Management
		OBJECTIVE: Inclusive growth priorities agreed and integrated across LEP activity					
	By end July	KEY RESULT: Expert panel established and work programme agreed	G	A			LEP Management
Inward Investment							
Heart of the SW is recognised internationally as a location for investment with year on year increase in FDI enquiries and (re)investment		OBJECTIVE: Strong partnership with DIT who effectively promote the HotSW proposition globally					
	By July	KEY RESULT: Identify existing FDI businesses and within these, those which are strategically important to the area	G	A			Business Theme
		KEY RESULT: Develop a draft programme for how best to engage with and support them for development with the Business group and partners	G	A			Business Theme
	By September	KEY RESULT: Identify other key DIT Posts which have a close fit with other parts of the HotSW proposition. Develop partnerships and agreed programme with them to promote the area	G	A			Business Theme
		OBJECTIVE: Strengthen the effectiveness of the wider HotSW inward investment approach with key companies identified and clear account management in place					
	By July	KEY RESULT: Develop a draft proposal for an effective virtual 'one stop shop' for trade and investment and agree a route-map to take forward	G	A			Business Theme
	From July	KEY RESULT: Account management process agreed with partners and introduced	G	A			Business Theme
	By October	KEY RESULT: Develop 'mini' HPOs for the identified prior	A	A			Business Theme

			Q1	Q2			
Transformational Opportunities							
Aerospace – Growth in the aerospace sector delivers smart aviation and advanced engineering excellence		OBJECTIVE: Firm foundations established for local collaboration and content in Phase 3 of the Future Flight Programme					
	By March 22	KEY RESULT: Coordinated plan for future skills provision established to support sector transition	A	A			Build Back Better
Food, Farming and Fishing - Sustainable future for the food, farming and fishing sector		OBJECTIVE: Fishing industry has its own voice at a national level, infrastructure is modernised, and the sector is stronger as a result of leaving the EU					
	By July	KEY RESULT: Series of priority actions developed, informed by sector data and the Fisheries Intelligence Group	R	A			Build Back Better
		OBJECTIVE: Strategic regional food supply chain programme established (public procurement, markets, farmgate to manufacturing and processing)					
	By October	KEY RESULT: Regional food supply chain gap analysis report	Not Started	A			Build Back Better
	Through 21/22	KEY RESULT: Support SW Food Hub dynamic public procurement platform	G	A			Build Back Better

Marine - High-tech marine sector driving the shift to a digitised ocean future and helping to achieve net zero		OBJECTIVE: Ocean Futures global centre of excellence established for the testing, development and manufacture of autonomy, digital and clean ocean technologies					
	By July	KEY RESULT: CSR bid submitted for Ocean Futures	A	A			Build Back Better
		OBJECTIVE: Investment in Offshore Renewables accelerated, focussing on floating wind and tidal energy					
	Through 21/22	KEY RESULT: Opportunities from Floating Wind leveraged	A	A			Build Back Better
Nuclear – Growth in nuclear sector delivers clean energy and advanced engineering excellence		OBJECTIVE: Pipeline of long term opportunities created to achieve a sustainable legacy from HPC					
	By June	KEY RESULT: Hinkley Strategic Delivery Forum sign off legacy delivery plans	A	A			Build Back Better
	By September	KEY RESULT: SW Nuclear prospectus produced	A	A			Build Back Better
Photonics - Growth in photonics and microelectronics sector establishes a	September Through 2020/21	OBJECTIVE: New training programme designed to attract and develop the right skills for the sector developed and implemented					
		KEY RESULT: Electronics and Photonics curriculum analysation feedback mapped to existing SDC HNC/FdSc/BSc Degrees in order to understand options on how best to create a bespoke Electronics and Photonics degree training programme.	A	A			Build Back Better
		KEY RESULT: Programme is self-sustaining by Spring 2022	R	A			Build Back Better
		OBJECTIVE: Regional sector growth encouraged					
	By December	KEY RESULT: Capacity funding needs to be secured to develop other projects	A	A			Build Back Better
Supporting transformational opportunities through business support							
Enabling business transformation through comprehensive support		OBJECTIVE: Growth Hub delivering high performance					
	Mar-22	KEY RESULT: Manage delivery of Growth Hub Service for All. Manage successful integration of Service for All and Growth Support Programme.	A	A			Business Theme

Supporting transformational opportunities through developing places

Levelling up and strategic connectivity - Supporting left behind places in our cities, rural areas, coastal communities and market towns, and ensuring strategic connectivity		OBJECTIVE: LEP providing thought leadership and strategic input to levelling up our cities, coastal communities and market towns						
	September	Solutions and opportunities in the Coastal Productivity Plan prioritised to develop a project pipeline.	G	A				Place Theme
	Through 2020/21	KEY RESULT: Coastal agenda in HotSW raised with government, particularly in helping to shape the UK Shared Prosperity Fund	G	A				Place Theme
Improved digital connectivity, connecting places across the HotSW with a particular focus on hard to reach areas		OBJECTIVE: Improved digital connectivity, connecting places across the HotSW with a particular focus on hard to reach areas						
	Jun-21	KEY RESULT: Funding agreement finalised for remaining digital infrastructure funding from Growth Deal 3	A	A				Place Theme
Improved strategic and local connectivity supporting productivity growth, greater economic competitiveness and carbon reduction imperatives		OBJECTIVE: Improved strategic and local connectivity supporting productivity growth, greater economic competitiveness and carbon reduction imperatives						
	Dec-21	KEY RESULT: Provide strategic economic perspective to development of transport strategy by Peninsula Transport body (completion of strategy targeted for Dec 21)	A	A				Place Theme
	Dec-21	KEY RESULT: Influence development and approval of Strategic Road Network schemes, including A303/A358 and M5/A38 (A303 Stonehenge Judicial review, A358 dualling design and prioritisation of A303 projects for RIS2/3)	G	A				Place Theme
Natural capital - HotSW recognised as national lead in delivering nature based solutions to provide resilience, improve biodiversity and support a positive transition to net zero		OBJECTIVE: Activity promoted and best practice shared through a series of events						
	Jul-21	KEY RESULT: Seminar with stakeholders to focus natural capital theme of clean growth plan/BBB plan	G	A				Place Theme
Rural economy - Rural productivity enhanced and supporting rural businesses, people, and environment		OBJECTIVE: Rural Productivity Programme developed for HotSW, building on the findings of the Rural Productivity Commission						
	By September	KEY RESULT: Rural productivity proposal submitted to government	Not Started	A				Build Back Better
		OBJECTIVE: Rural productivity further integrated into other teams (Business, People Innovation)						
	By September	KEY RESULT: Using Rural productivity priorities and recommendations to define proposals for support through other teams	G	A				Build Back Better
		OBJECTIVE: Strategic regional food supply chain programme established (public procurement, markets, farmgate to manufacturing and processing)						
	By October	KEY RESULT: Regional food supply chain gap analysis report	G	A				Build Back Better
	Through 21/22	KEY RESULT: Support SW Food Hub dynamic public procurement platform	G	A				Build Back Better
Energy - HotSW is recognised as a green energy powerhouse (see also Nuclear and Marine)		OBJECTIVE: Grid capacity constraints unlocked to enable delivery of employment land priorities						
	By September	KEY RESULT: Collaboration agreed with DNO	G	A				Place Theme

Supporting transformational opportunities through skills and employment support

Skills and employment supports the area's key opportunities and improved access to jobs and careers		OBJECTIVE: Seek additional resources for curriculum development within opportunity areas						
	By March	KEY RESULT: Secure additional support for 2-3 pilot courses / provision for hard to train / hard to fill areas of employer demand.	A	A				People Theme
		OBJECTIVE: Develop a single gateway approach to business training, skills and employment advice, working with and through the Growth Hub						
	By March	KEY RESULT: Provide relevant skills advice to 500 businesses per year through a joined-up service offer	A	A				People Theme
		OBJECTIVE: Finalise support and agree the forward programmes for the Careers Hub						
	By July 21	KEY RESULT: Secure forward funding for the CEC joint programme, supporting 160 schools.	G	A				People Theme

Ensuring Highly Effective LEP Operations							
A highly effective Board		OBJECTIVE: Board has the skills & knowledge needed for LEP's key priorities					
	By July	KEY RESULT: Skills audit complete	A	A			F&R
		OBJECTIVE: Successful autumn recruitment & diversity thresholds achieved					
	Sep - Dec	KEY RESULT: Autumn recruitment to fill retirees. Directors in place for Jan 22 Board meeting	Not Started	A			F&R
LEP is influencing and shaping policy and provides strong added value to local partners		OBJECTIVE: Strong representation from the LEP in local in working with business, partnerships and individual local partners					
	By end April	KEY RESULT: Agreed programme of activity with business organisations in place	A	A			F&R
LEP operations are delivering effectively		OBJECTIVE: LEP team is operating at a high level					
	By end June	KEY RESULT: Complete review and benchmarking of LEP financial reporting	A	A			F&R