

Objectives	2021/22 Cumulative Performance				
	Q1	Q2	Q3	Q4	
Making a Difference to the Economy – current programmes					
Existing Programme Delivery					
LEP 'products' delivering towards local growth					
LEP investment programmes achieve spend, output and compliance targets	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Clean growth and inclusive growth integrated into all LEP activity					
Clean Growth delivery priorities approved and integrated across LEP activity	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Inclusive growth priorities agreed and integrated across LEP activity	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Inward Investment					
Heart of the SW is recognised internationally as a location for FDI with a year on year increase in FDI enquiries and (re)investment					
Successful delivery of ERDF Inward Investment Support project; outputs achieved and project is compliant	A	#DIV/0!	#DIV/0!	#DIV/0!	Change request submitted to MHCLG to secure additional funding for the soft-landing support, waiting to see if there is any underspend to meet our request
Strong partnership with DIT who effectively promote the HotSW proposition globally	A	#DIV/0!	#DIV/0!	#DIV/0!	Delay to drafting programme on how best to engage with and support DIT; forming a working group from the BLG to test proposal. By September
Strengthen the effectiveness of the wider HotSW inward investment approach with key companies identified and clear account management in place	A	#DIV/0!	#DIV/0!	#DIV/0!	Delay to drafting programme on how best to engage with and support DIT; forming a working group from the BLG to test proposal. By September. A virtual 'one-stop-shop' will be developed by October.
#REF!					
Successful uptake of the ERDF Internationalisation Fund	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Maximum benefit realised of the levelling up funding for HotSW	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Making a Difference to the economy – Build Back Better					
Transformational Opportunities					
Aerospace – Growth in the aerospace sector delivers smart aviation and advanced engineering excellence					
Smart Aviation Cluster established around Yeovil and Exeter & East Devon	G	#DIV/0!	#DIV/0!	#DIV/0!	2Zero Project engendering very good collaboration with local stakeholders and tapping into local knowledge and experience eg. future skills demand and aligned research including hydrogen potential
Firm foundations established for local collaboration and content in Phase 3 of the Future Flight Programme	A	#DIV/0!	#DIV/0!	#DIV/0!	Establishment of the Sustainable Aviation Programme Board will support future activity and project development by providing additional capacity and alignment to other activity
Plan in place for hydrogen to become a transport fuel source for aviation, rail, marine and HGVs	A	#DIV/0!	#DIV/0!	#DIV/0!	Early progress being made with an EOI submitted to the Connected Places Catapult / DfT Aviation Infrastructure Programme to look at feasibility for hydrogen useage at Exeter Airport
Defence - New opportunities accessed by business, boosted innovation through engagement with events and increased collaboration within the defence sector					
Thriving and internationally recognised defence sector cultivated, based upon collaboration and innovation	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Food, Farming and Fishing - Sustainable future for the food, farming and fishing sector					

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High calibre research institutions and innovative agri-tech businesses spreading best practice and new technologies to producers	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Fishing industry has its own voice at a national level, infrastructure is modernised, and the sector is stronger as a result of leaving the EU	R	#DIV/0!	#DIV/0!	#DIV/0!	include commentary against objective overall performance - this will feed into the dashboard presented to F&R
Strategic regional food supply chain programme established (public procurement, markets, farmgate to manufacturing and processing)	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Marine - High-tech marine sector driving the shift to a digitised ocean future and helping to achieve net zero					
Ocean Futures global centre of excellence established for the testing, development and manufacture of autonomy, digital and clean ocean technologies	A	#DIV/0!	#DIV/0!	#DIV/0!	A CSR bid was submitted for Ocean Futures; next step is to now present to senior stakeholders across BEIS, DfT and DiT
Investment in Offshore Renewables accelerated, focussing on floating wind and tidal energy	A	#DIV/0!	#DIV/0!	#DIV/0!	SIP decision under embargo.
Maritime UK SW membership and stakeholder network increased	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Nuclear – Growth in nuclear sector delivers clean energy and advanced engineering excellence					
Pipeline of long term opportunities created to achieve a sustainable legacy from HPC	A	#DIV/0!	#DIV/0!	#DIV/0!	The Legacy Work brings together 3 workstreams, business, people and place. Place is still being developed, led by SCC and is an integral part of pulling the legacy plan together. People and Business ready to slot in.
Opportunities developed for other advanced nuclear technologies to be based in the region, including Centres of Excellence	G	#DIV/0!	#DIV/0!	#DIV/0!	STEP Nomination process currently proceeding well, through to final 15 sites, currently providing additional informaiton to UKAEA and preparing for site visit
HotSW nuclear supply chain and skilled workforce continue to grow	G	#DIV/0!	#DIV/0!	#DIV/0!	Funding secured for all 3 programmes (Nuclear Supply Chain, Inward Investment and Skills) for 2021/22. BEIS has approved the business case for 4 year continuation subject to contract
Photonics - Growth in photonics and microelectronics sector establishes a world class reputation internationally					
Sector growth supported through growing new and existing inward investment	A	#DIV/0!	#DIV/0!	#DIV/0!	We are confident of attendance at Photonics West where hope that we may encourage cluster companies to attend using DIT Internationalisation funding. On APPG we are starting to find ways to feed in/engage more effectively, but meetings are still online.
New training programme designed to attract and develop the right skills for the sector developed and implemented	R	#DIV/0!	#DIV/0!	#DIV/0!	The programme lead for SDC has only just become FT on the programme. The college will need to push companies across a wider geography to put employees into the programme but also requires greater marketing promotion to individuals.
Regional sector growth encouraged	A	#DIV/0!	#DIV/0!	#DIV/0!	LUF outcome in Autumn. As for wider projects in the Lincoln report, there are big ticket items requiring larger amounts.
Tourism – Sector recovers and grows, building towards being one of the greenest and most accessible locations in the UK					
Sector recovers and grows following the pandemic	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	Performance update not provided
Progress is made towards establishing HotSW as a data-led, year-round, green and accessible visitor economy	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	Performance update not provided
Construction					
Support and raise profile of construction sector through tailored interventions	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Supporting transformational opportunities through innovation					

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	Q1	Q2	Q3	Q4	
Driving increased levels of innovation across the area's businesses					
HotSW innovation plan developed and agreed	G	#DIV/0!	#DIV/0!	#DIV/0!	0
HotSW Technopole concept developed and launched	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Marine and environmental intelligence proposition developed, highlighting HotSW USPs	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Supporting transformational opportunities through business support					
Enabling business transformation through comprehensive support					
Clear objectives, goals & accountabilities established and Leadership Group priorities agreed	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Growth Hub delivering high performance	A	#DIV/0!	#DIV/0!	#DIV/0!	We are continuing to work with DCC to address the shortfall of B3 outputs from last year. Customer satisfaction data from the GH evaluation seems to indicate a decline in customer satisfaction. We will be working with DCC to address this.
Business support products operating effectively	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Supporting transformational opportunities through developing places					
Levelling up and strategic connectivity - Supporting left behind places in our cities, rural areas, coastal communities and market towns, and ensuring strategic connectivity					
LEP providing thought leadership and strategic input to levelling up our cities, coastal communities and market towns	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Improved digital connectivity, connecting places across the HotSW with a particular focus on hard to reach areas	A	#DIV/0!	#DIV/0!	#DIV/0!	CDS Business case for the remaining digital infrastructure funding from Growth Deal 3 is currently in appraisal. Funding agreement cannot be issued until the business case is approved.
Improved strategic and local connectivity supporting productivity growth, greater economic competitiveness and carbon reduction imperatives	A	#DIV/0!	#DIV/0!	#DIV/0!	Peninsula Transport are behind schedule in completing their economic corridors study. Response will be provided within 3 months of Peninsula Transport publishing their Economic Corridors study and High Level Vision.
Natural capital - HotSW recognised as national lead in delivering nature based solutions to provide resilience, improve biodiversity and support a positive transition to net zero					
Action orientated strategic approach in place for natural capital	R	#DIV/0!	#DIV/0!	#DIV/0!	Initial launch did not attract project applications, it was felt that it was launched too early in the Natural Capital project development process. Fund to be relaunched in Autumn 21
Activity promoted and best practice shared through a series of events	G	#DIV/0!	#DIV/0!	#DIV/0!	GBF reports on Natural Capital have been submitted - further information being relayed back to projects.
Employment sites and workspace - Ready availability of high quality business sites and premises meeting the needs of post Covid economy and HoSW growth agenda					
Clear plans in place for key employment space	A	#DIV/0!	#DIV/0!	#DIV/0!	SSDC are developing plans for the Yeovil innovation and enterprise area proposition study but have not submitted yet
Enterprise Zones supporting high value and low carbon job creation	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Rural economy - Rural productivity enhanced and supporting rural businesses, people, and environment					
Rural Productivity Programme developed for HotSW, building on the findings of the Rural Productivity Commission	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Rural productivity further integrated into other teams (Business, People Innovation)	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Strong collaboration in place across Great South West	G	#DIV/0!	#DIV/0!	#DIV/0!	0

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Strategic regional food supply chain programme established (public procurement, markets, farmgate to manufacturing and processing)	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Energy - HotSW is recognised as a green energy powerhouse					
Grid capacity constraints unlocked to enable delivery of employment land priorities	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Increased generation of renewable energy and heat technologies	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Continued testing and commercialisation of solutions that transform the energy market	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Supporting transformational opportunities through skills and employment support					
Skills and employment supports the area's key opportunities and improved access to jobs and careers					
Pilot skills programmes which contribute to the LIS's three opportunity areas, Digital Futures, Engineering Futures and Energy Futures.	G	#DIV/0!	#DIV/0!	#DIV/0!	Bootcamps secured for technical and digital provision across the area, providing upwards of 1,500 new opportunities over the next 2 years through new activity. Work ongoing around contracting. Further opportunities likely to arise over balance of year through CRF and other programmes.
Seek additional resources for curriculum development within opportunity areas	A	#DIV/0!	#DIV/0!	#DIV/0!	National priority, but yet to receive clarification of opportunities for additional funding. Bids submitted via the IoT towards specific funding, and LISP process will provide additional pathways, but awaiting national decisions in both cases.
Develop a single gateway approach to business training, skills and employment advice, working with and through the Growth Hub	A	#DIV/0!	#DIV/0!	#DIV/0!	Awaiting Government next steps on the LSIP process, which will refine and shape forward approach around business led skills landscape. Work around digital pathways however includes potential to make half steps towards an integrated business support offer
Maximise the impact of skills signposting services through the HotSW Skill Launchpad	A	#DIV/0!	#DIV/0!	#DIV/0!	Work ongoing around the Launchpad offer and additional content. Focus over the autumn upon reinforcement and expansion of core services (if needed)
Finalise support and agree the forward programmes for the Careers Hub	G	#DIV/0!	#DIV/0!	#DIV/0!	Funded secured in principle for 2021/22 academic year, with LEP and LA contribution nominally in place alongside final offer from CEC. Need for a long term funding paper for the late autumn / early winter on next steps.
Agree a forward approach for the Digital Skills Partnership and related programme provision	G	#DIV/0!	#DIV/0!	#DIV/0!	Forward plan for the DSP in place, with core team funded through to 22/23 through additional programme activity. Additional work now needed around priorities and format, with discussion ongoing with DCMS and wider partners.
Support ongoing development of shared LMI on skills and training for businesses, meeting the requirements of the SAP programme.	G	#DIV/0!	#DIV/0!	#DIV/0!	Work ongoing around SAP core programme, including quarterly releases. Discussions ongoing around renewal of wider work programme for 21/22.

Ensuring highly effective LEP operations

A highly effective Board

Objectives	2021/22 Cumulative Performance				
	Q1	Q2	Q3	Q4	
Board has the skills & knowledge needed for LEP's key priorities	A	#DIV/0!	#DIV/0!	#DIV/0!	On track: David Bird reporting to July Board. Skills audit to be deferred until review of LEPs is complete and picture of future Board requirements is clear
Successful autumn recruitment & diversity thresholds achieved	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Evolved LEP role					
Clear future role for the LEP developed and agreed with Government	G	#DIV/0!	#DIV/0!	#DIV/0!	0
LEP is influencing and shaping policy and provides strong added value to local partners					
Strong representation from the LEP in local in working with business, partnerships and individual local partners	G	#DIV/0!	#DIV/0!	#DIV/0!	0
MPs and key officials are engaged with the area's opportunities and challenges	G	#DIV/0!	#DIV/0!	#DIV/0!	0
Build Back Better plan delivered	G	#DIV/0!	#DIV/0!	#DIV/0!	0
LEP operations are delivering effectively					
LEP team is operating at a high level	A	#DIV/0!	#DIV/0!	#DIV/0!	Some meetings and research undertaken on financial reporting. On hold (likely Q3) until LEP review outcomes are announced, which will influence any potential changes to reporting and status
LEP exceeds expectations of Government	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	To be completed by end of March 2022